## 19 March 1986

25X1

25X1 25X1

25X1

25X1 25X1

25X1

25X1

25X1

## MEMORANDUM FOR THE RECORD

SUBJECT: The Office of Training and Education FY 1986 First Quarterly Review

l. The Office of Training and Education FY 1986 First Quarterly Review was held on 3 March 1986 at 1400 hours
addressed Curriculum Evaluation. According to is an expert in needs surveys and curriculum review.  OTE curriculum review is a process which targets specific courses that no
longer fulfill consumer needs (and therefore require an in-depth evaluation).  This process led to the deletion of 17 courses in 1985-86.
TUNETORNETAL

25X1 25X1

25X1

25X1

25X1

25X1

25X1

25X1

and whether they thought training could help. The DDA asked	if all
these employees were truly able to identify their needs.	
answered the question by stating that OTE put stock in the survey res	
because they tend to get very consistent replies within job categorie	
variations across the job categories. is currently assess	ing the
data from the DO needs survey, which yielded 1500 responses.	
4. At this point, gave a briefing on Secretari	ial
Training. She indicated that the new secretarial training package, w	vhich
contains 19 required courses, is not a solution by itself to the Ager	icy's
shortage of qualified secretarial personnel. She said that she is cu	
involved in an information program whereby her branch informs metropo	
high school and other business education teachers how to prepare their	
	is putting
together a forum which will enable Intelligence Community agencies to	share
methodology as far as the training practices of secretaries are conce	
Before concluding her portion of the session mentioned se	
other encouraging developments. For example, she recently managed to	
DO employees to come over to OTE as instructors (on rotation) and P&P	-
begun work on a secretarial training brochure.	<i>5</i>
begun work on a beorecarrar craiming broomares	
5. There was one additional segment	and
then the review session was adjourned.	

Distribution:

Orig - File

1 - D/OTE

1 - DDA Chrono

1 - DDA/MS Chrono

AGENDA

OFFICE OF TRAINING AND EDUCATION

QUARTERLY PLANNING MEETING

FIRST QUARTER FY 1986

3 MARCH 1986

1400 HOURS, 1025 CofC

Introduction	25x1
·	D/OTE
Foreign Language Training	C/LTD/OTE
Curriculum Evaluation	ADC/PEDS/OTE
Secretarial Training	25X1 C/SACTD/STB
	2381
General Discussion	

CONFIDENTIAL

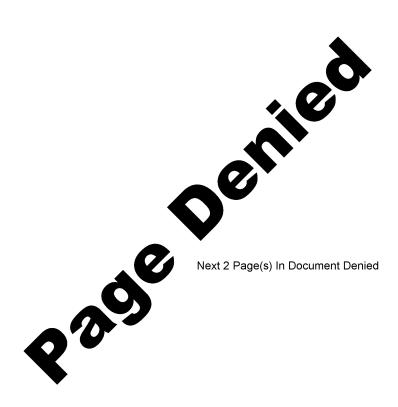
28 February 1986

25X1

25X1

			l	
MEMORANDUM FOR:				
FROM:				
SUBJECT:	Agenda for OTE	Quarterly	Meeting	
Attached is the planning meeting appropriate brie before the final needs a parking milestones before	<pre>. Per our conve fing clearance w presentation. spot. I will se</pre>	rsation, evill have to Let me known and vou an i	veryone with o leave the w if you or updated set	out the conference anyone else

CONFIDENTIAL



Declassified in Part - Sanitized Copy Approved for Release 2012/07/02: CIÁ-RDP88G01332R001001300007-0 **BOUTING AND TRANSMITTAL SLIP** STAT Steve Steve files (or whatever pageons to these!) Updated mulestones thus the 15t quarter FY 1986 STAT OTE PEOS STAT

# GPO : 1981 0 - 361-529 (148) Declassified in Part - Sanitized Copy Approved for Release 2012/07/02 : CIA-RDP88G01332R001001300007-0

OFTIONAL FU

FFMR (41 CFR) 101-11.206

0 - Scheduled Completion
X - Actual Completion

STAT

STAT

OFFICE: OTE/CTD				
OBJECTIVE: Evaluate Proposal	l to Shorten	CTDC		
RESPONSIBLE OFFICER:				
ACTIVITIES PLANNED	QUARTER 1 OCT NOV DEC	QUARTER 2 JAN FEB MAR	QUARTER 3 APR MAY JUN	QUARTER 4 JUL AUG SEP
			_	
1. Review CTDC portion of 85 CT program status report	Sept 85	COMPLET	E	
2. Based on review, reestablish/rewrite CTDC objectives	Sept 85			
3. If justified by #1, propose reduction in length of CTDC	x			
4. Meet with C/CTD & CTD staff to discuss shortened course	X			
	x			
6. Meet with block chairman of non-operational segments of CTDC to discuss shortened	of			
course	X			
7. Refine proposal to shorten CTDC	X			
8. Present proposal to Training Steering Committee	X			
9. Revise CTDC schedule in response to Ex Com decision	X		0	
10. Implement new CTDC	X		0	

STAT

0 -->0

O - Scheduled Completion X - Actual Completion OFFICE: OTE/CTD OBJECTIVE: Evaluate and implement an automated computer system to provide biographic, locator, and training information on Career Trainees. RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP 1. Review for status and content existing CT NOMAD2 data base 0 X 2. Review 5 existing entry menus for content of data base: CT data, Bio Profile, 0 ----> 0 Training Profile for classes and interims 1-4, Training Profile for classes and interims 5-8 3. Retrain at least 3 employees in the use of the system. 0 ----> 0 4. Meet with ASG/DI to revise existing system as required on VM 5. Meet with OP reps to ensure data dump is timely 0 ----> 0 6. Test system 0 ----> 0 7. Implement system 0 ----> 0 8. Evaluate utility 0 ----> 0

# UNCLASSIFIED

9. Modify based on user requirements

STAT

O - Scheduled Completion X - Actual Completion OFFICE: OTE/CTD OBJECTIVE: Evaluate and revise as necessary DA Course for DA CTs (ACT) RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 4 QUARTER 1 QUARTER 2 QUARTER 3 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP 1. Review DA Course content for duplication of material available in other CT training courses. Eliminate as required. Х 2. Review DA CTs course evals for ACT I. Eliminate ineffective presentations, field trips, lectures, etc. from ACT II X 3. Replace outside contractor course presentations with OTE resources if available X 4. Evaluate space used for ACT I. Modify as needed X 5. Implement ACT II X 6. Review student evals for ACT II X 7. Discuss DA office presentations with each component to evaluate content and effectiveness

# UNCLASSIFIED

CONTINUED

0 - Scheduled Completion
X - Actual Completion

STAT

OFFICE: OTE/CTD					
OBJECTIVE: Continuation fr	om previous pa	ge			
RESPONSIBLE OFFICER:					
ACTIVITIES PLANNED	QUARTER 1 OCT NOV DEC	QUARTER 2 JAN FEB MAR			
8. Discuss ACT with senior DA management and solicit recommendations for improve	ment	0		> 0	
9. Eliminate ineffective field trips, presentations, lectures, etc from ACT III		0 -		> 0	
10. Evaluate classrooms use for ACT II. Modify as need		0 -		> 0	
11. Implement ACT III			0	> 0	
12. Evaluate and revise ACT				0-> 0	

0 - Scheduled Completion X - Actual Completion

STAT

OFFICE: OTE/CTD

way through interim

OBJECTIVE: Educate host offices on characteristics of successful CT interim

assignments RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP ONGOING ACTIVITY -- DELETE OBJECTIVE 1. Review results of CTP course Eval on interims SEPT 85 2. Remind interim managers of importance and mutual value of interims 0 0 0 0 3. Educate CT supervisors as to importance of serious and thoughtful interim evaluations 0 0 0 0 4. Monitor effectiveness of interims in all directorates 0 0 0 0 5. Work with host managers to identify successful interims and to avoid unsatisfactory assignments in the future 0 0 0 0 6. Continue adjusting interims when required mid-

### UNCLASSIFIED

0

0

0

0

STAT

O - Scheduled Completion X - Actual Completion OFFICE: OTE/LDD OBJECTIVE: Develop Competency-based elective seminar(s) for executives. RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP 1. Identify competency or competencies most responsive to training X 2. Research for possible trng programs Х Advertise in 1986 SIS interest survey & based upon response schedule pilot runnings in Spring 0 3. If using contractors, set criteria for selection 0 Solicit bids & designs 0 Contract & run pilot 0 --->0 6. Evaluate 0 ---->0

The targeted competencies are: briefing skills and negotiation skills as pilot programs. These will be offered in late spring if there is sufficient SIS interest based on SIS survey to be conducted in March.

6. Evaluate 0

O - Scheduled CompletionX - Actual Completion

OFFICE: OTE/ITD/ATB

OBJECTIVE: Develop documentation for all ATB courses

RESPONSIBLE OFFICER: Course directors

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4
OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

Course directors report on present status

X

3. Develop action plan 0

4. Implement plan 0

0 - Scheduled Completion
X - Actual Completion

OFFICE: OTE/ITD/ATB

OBJECTIVE: Computerize ATB course and instructor schedules

RESPONSIBLE OFFICER: Training Assistants/Branch Chief

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

DELETE OBJECTIVE -- BEING DONE BY TSD

1. Identify information needed

0

2. Identify system/software to be used

0

3. Input data and test system

0

4. Training branch on use

0

5. Implement system

0

O - Scheduled CompletionX - Actual Completion

OFFICE: OTE/ITD/ATB

OBJECTIVE: Make course preparation more efficient and effective

RESPONSIBLE OFFICER: Course directors

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4
OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

0

### DELETE OBJECTIVE -- NORMAL ONGOING ACTIVITIES

1. Develop a more teamspirited approach to preparing for and conducting courses

ALL YEAR

- 2. Identify action step for improving the process
- 3. Assign responsibilities and implement idea 0
- 4. Computerize course materials 0
- 5. Develop PERT charts for each course
- 6. Evaluate actions and refine process 0

O - Scheduled CompletionX - Actual Completion

OFFICE: OTE/ITD/ATB

OBJECTIVE: Develop new course materials

RESPONSIBLE OFFICER: Course directors/Branch Chief

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4
OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

DELETE OBJECTIVE -- ONGOING ACTIVITIES

1. Identify course segments and materials which need revising/updating

0

Identify resources
 (people and materials)

0

3. Let contracts and/or negotiate assignment of MT-careerist

0

0

4. Acquire reference materials

5. Develop new materials

6. Introduce on experimental

basis

0

0

7. Modify based on feedback and introduce accordingly

0

0 - Scheduled Completion X - Actual Completion

STAT

OFFICE: OTE/ITD/ATB

OBJECTIVE: Develop a Senior Branch Chief Seminar

RESPONSIBLE OFFICER:

QUARTER 1 QUARTER 2 QUARTER 3 ACTIVITIES PLANNED QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

1. DI & OTE approval 0 -----> 0

- 2. Curriculum committee approval of design and development plan
- 3. Carryout actin steps with DI involvement at all phases
- 4. Course design and content reviewed by Curriculum Committee
- 5. Conduct pilot running
- 6. Re-assess and report suggested design modifications to Curriculum Committee in preparation for 2nd running

THIS OBJECTIVE HAS BEEN OVERTAKEN BY THE DI'S ON-GOING REVIEW OF BRANCH CHIEF TRAINING REQUIREMENTS AND METHODS. IT WILL BE JULY BEFORE WE GET A RELIABLE FIX ON HOW THE DI WISHES TO PROCEED.

0 - Scheduled Completion
X - Actual Completion

STAT

				-
OFFICE: OTE/ITD/ATB				
OBJECTIVE: Conduct Analysis	Training Cur	riculum Revie	w Conferences	i
RESPONSIBLE OFFICER:				
ACTIVITIES PLANNED	QUARTER 1 OCT NOV DEC	QUARTER 2 JAN FEB MAR	QUARTER 3 APR MAY JUN	QUARTER 4 JUL AUG SEP
1. Conduct second session of series	0	> X		
2. Follow-up papers due from consultants	0	> 0		
3. Report results to Curric Committee, DDI, and DTE		> 0		
4. Prepare papers on course to be reviewed for third session in series	2		0> 0	
5. Conduct third conference	3		0	->0
6. Follow-up papers due fro	om		0 -	> 0
7. Report results to DDI &	OTE			0>0

O - Scheduled CompletionX - Actual Completion

0

OFFICE: OTE/ITD/ATB

OBJECTIVE: Integrate computer applications into ATB courses

RESPONSIBLE OFFICER: Course directors

STAT

ACTIVITIES PLANNED

QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4
OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

1. Obtain hardware and ATB access to system 0

- 2. Train ATB personnel on use of system
- 3. Identify segments which should use computer 0
- 4. Introduce applications incrementally 0

0 - Scheduled Completion
X - Actual Completion

STAT

OFFICE: OTE/LDD

OBJECTIVE: Automating course materials for ITCIA

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4
OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

1. Consult with ISTD on most efficient way to produce an updatable, on-line survival handbook for ITCIA

0 X

2. Research and write handbook 0

3. Test run in February ITCIA 0

O - Scheduled CompletionX - Actual Completion

STAT

OFFICE: OTE/LDD

OBJECTIVE: Survey available software on problem solving

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4
OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

------

0

DELETE OBJECTIVE -- SOFTWARE NOT AVAILABLE

- Branch identification
   of software needs by course
- 2. Coordination with CBTG 0
- 3. Testing of demonstrator software
- 4. Purchase of software 0
- 5. Integration into AIAPS as pilot effort in Spring 86 0

O - Scheduled CompletionX - Actual Completion

STAT

OFFICE: OTE/LDD

OBJECTIVE: Establish a domestic field trip in the Midcareer Course

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4
OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

------

COMPLETE

- 1. Research sites 0
- 2. Consult with STOsand Directorates onalternatives for visits0
- 3. Develop alternativelists of field trips0
- 4. Curriculum committee approval 0
- 5. Conduct experimental field trip in Nov. running of MCC
- 6. Evaluate results for future MCCs X

Completed after second trip in November. Was able to successfully integrate into curriculum design in support of organizational theory segments. Now a regularly scheduled part of Midcareer, fully supported by the components.

0

0 - Scheduled Completion X - Actual Completion

STAT

OFFICE: OTE/LDD

OBJECTIVE: Secure ASTD/OD Network membership for PDB staff

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

1. Review the various training related associations and ID how we can get the best cross-section of memberships to address has worked well and say branch requirements X individual memberships

Decided to use OTE's membership subscription to cover conference registrations, etc. This has worked well and saved money over

2. Coordinate branch membership in these

organizations and control funding

0

0 - Scheduled Completion
X - Actual Completion

STAT

OFFICE: OTE/LDD

OBJECTIVE: Develop, design and test run pilot of Agency issues: Applied

Problem Solving

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4

OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

DELETE OBJECTIVE

1. Present curriculum committee with proposal and survey plan for Directorates

0

2. Survey Directorates
IOT determine interest,
target population, course
goals, and criteria for
success

0

0

3. Report findings to curriculum committee and brief course concept

0

4. Design course

0

5. Present pilot running

\_

0

6. Evaluate

0 - Scheduled Completion
X - Actual Completion

0

STAT

OFFICE: OTE/PDB/TIB OBJECTIVE: DS&T Computer-Based Training Feasibility Study RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP ENTIRE OBJECTIVE ON HOLD 1. DS&T and approval 0 2. Needs assessment 0 3. Objectives defined 0 4. Requirements document produced 0 DS&T and OTE review 0 6. Survey of potential vendors and sources 0 7. RFP issued 0 Proposals received 0

10. Final Decision 0

9. Recommendations to

DS&T and OTE

STAT

			O - Schedul X - Actual	-	
OFFICE: OTE/ITD/TIB					
OBJECTIVE: Develop course or	n managing a	multi-cultura	l workforce	for DS&T	
RESPONSIBLE OFFICER:					
ACTIVITIES PLANNED		QUARTER 2 JAN FEB MAR			
	DE	LETE OBJECTIV	E		
1. DDS&T & OTE approval	0				
2. Course director selected	0				
3. Needs assessment	0				
4. Course outline review by OTE (PDR)		0			
5. Course statement of purpose and objectives		0			
6. Course content developed			0		
7. DS&T Review (CDR)			0		
8. OTE Curriculum Committee				0	
9. Course materials complete	ed			0	
10. Initial running					0

			O - Schedule X - Actual C	d Completion ompletion	
OFFICE: OTE/ITD/TIB					
OBJECTIVE: Conduct new	course: Technolo	gy Transfer			
RESPONSIBLE OFFICER:					STAT
ACTIVITIES PLANNED	QUARTER 1 OCT NOV DEC	QUARTER 2 JAN FEB MAR	QUARTER 3 APR MAY JUN	QUARTER 4 JUL AUG SEP	
	_				
1. OTE approval	0				
2. Needs assessment	0				
3. Curriculum Committee review	0				
4. Design Course		0 -	> 0		
5. Curriculum Committee	review	0 -	>	0	
6. Conduct first course			0	> 0	STAT

ontract approval in May

All activities contingent upon

O - Scheduled Completion X - Actual Completion OFFICE: OTE/ITD/TIB OBJECTIVE: Conduct English language version of Soviet Realities Course STAT RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP 1. OTE Approval 0 2. Needs Assessment 0 3. Curriculum Committee 0 review 0 4. Design course 5. Curriculum Committee 0 review 6. Conduct first course 0

7. Conduct second course

D/OTE has directed

Institute. Skip steps 1 - 3. Step 4 on schedule

0

to design course as part of Soviet Realities

STAT

0 - Scheduled Completion X - Actual Completion OFFICE: OTE/ITD/TIB OBJECTIVE: Develop new program: Economic Training RESPONSIBLE OFFICER: DI rotatee to be identified ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP COMPLETED 1. OTE/DI approval X 2. Select course director X 3. Needs assessment X 0 4. Curriculum Committee review X 0 5. Design course X 0 6. Curriculum Committee

X

X

0

0

review

7. Conduct first course

STAT

0 - Scheduled Completion
X - Actual Completion

OFFICE: OTE/ITD/TIB

OBJECTIVE: Conduct series of Area-oriented courses identified from FY85

needs assessment

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4
OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

OUT NOV DEC SAN FED MAK AIR MAI SON SOL AUG SEF

1. Curriculum Committee approval of plan from FY 85

0 ----> 0

2. Develop course

0 -----> 0

3. Pilot running of first course

0

4. Evaluation program

0

STAT

0 - Scheduled Completion
X - Actual Completion

STAT

OFFICE: OTE/IT/TIB

OBJECTIVE: Identify topics and potential audiences for Advanced Training

in Military Analysis

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4
OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

Develop preliminary
 list of topics
 X

2. Conduct survey 0

3. Select highest priority topics 0

4. Identify needed resources
materials 0

5. Prepare course, seminar, or topic outlines 0

6. Develop content 0

7. Schedule sessions 0



0 - Scheduled Completion
X - Actual Completion

STAT

OFFICE: OTE/ISTD

OBJECTIVE: Wang Telecommunications Course

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

Self study video being done in house

Design & Develop 1/2 day 0 -----> 0 workshop on Wang Telecommunications

Obtain curriculum Committee  $0 \longrightarrow 0$  Approval & issue OTE flyer

Present first course running 0

Begin schedule of once a month Presentation--video to be available in self study center

0 ----> 0

O - Scheduled Completion X - Actual Completion OFFICE: OTE/ISTD OBJECTIVE: SAFE2 Training RESPONSIBLE OFFICER: QUARTER 4 ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP Receive SAFE2 training X materials from contractor Validate/revise SAFE2 X courseware X Deliver first SAFE2 new user's course Complete delivering SAFE2 0 ----> training to 300 new

SAFE2 users

SAFE2 class

Deliver first SAFE1 to

STAT

0 ---->

0 - Scheduled Completion
X - Actual Completion

STAT

OFFICE: OTE/ISTD

to meet user's needs

OBJECTIVE: Evaluate Computer Graphics Training Needs

and begin to address them

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED

QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4
OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

# DELETE OBJECTIVE DUE TO LACK OF GRAPHICS EQUIPMENT AND PORTS

Conduct user needs 0 assessment

Determine any applicable 0
OIT hardware constraints

Verify compatibilities 0
of OIT supported/recommended
software and hardware

Draft report and brief Ofindings to OTE Curriculum Committee

Design graphics course 0

O - Scheduled CompletionX - Actual Completion

0 ----> 0

OFFICE: OTE/ISTD

OBJECTIVE: Develop computer-based proficiency tests

for Introduction to AIM and NOMAD2 Applications Development

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4
OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

Develop computer-based proficiency test for Introduction to AIM assessment

Develop computer-based proficiency test for

NOMAD2 Application Development

0

STAT

O - Scheduled CompletionX - Actual Completion

STAT

0

OFFICE: OTE/ISTD

Offer CBT Fundamentals

of VM on VM

OBJECTIVE: Working with C/CBTG, begin delivery of CBT

courses on VM and IBM Personal Computers

RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP Determine procedures 0 ----> 0 to enroll, assist and test CBT students Offer CBT SAS 0 ----> 0 on VM Offer CBT AIM on VM 0 ----> 0 Offer CBT NOMAD2 0 ---->0 on VM 0 ---->0 Offer CBT Introduction to ADP on both VM and PCs Offer CBT courses X on selected PC software packages (DOS, LOTUS 123, etc.)

 ${\tt O}$  - Scheduled Completion X - Actual Completion

STAT

OFFICE: OTE/ISTD

OBJECTIVE: Design and imploon the	lement a progra use of Persona		g employees	
RESPONSIBLE OFFICER:				
ACTIVITIES PLANNED		QUARTER 2 JAN FEB MAR		
Determine PC training needs	0	>0		0
Devise a plan to satisfy the needs		0>0		0
Present plan for OTE Curriculum Committee approval		0>0		
Conduct pilot runnings of first PC course		0	->0	
Offer regular runnings of PC courses		0 -		> FY 87
Review and revise as necessary the PC courses			0 -	> FY 87

O - Scheduled Completion
X - Actual Completion

STAT

OFFICE: LTD/OTE

ACTIVITIES PLANNED

OBJECTIVE: To upgrade LS positions and restructure TO

RESPONSIBLE OFFICER:

QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

0

X

1. Write position description (PD) for benchmark GS-12
Language Instructor position. X

- 2. Submit GS-12 PD to OTE Pers for review and comment.
- 3. Have PMCD review GS-12 PD unofficially. X
- 4. Write PD's for GS-9, 10,12
  Language Instructor positions. X
- 5. Have OTE Pers review and comment. X
- 6. Submit fully documented upgraded TO to DTE for approval (Feb).
- 7. Submit entire PD package to PMCD for review (including PD's for Training Assistant and Registrar.

STAT STAT

STAT

		0 - Scheduled Completion	
OFF	ICE: LTD/OTE	X - Actual Completion	
OBJ	Develop  ORD. to do a Spanish intera  project videodisc for beginners Spanish		
RES:	PONSIBLE OFFICER:		
ACT	OCT NOV DEC JAN FEE	ER 2 QUARTER 3 QUARTER 4 3 MAR APR MAY JUN JUL AUG SEP	
1.	Preview all on-line materials X and provide recommendations for final changes/additions/ deletions.		
2.	Design additional material, write scripts and tape them. X		
3.	Prepare achievement tests for each lesson or activity.	<b>&gt;</b> 0	
4.	Prepare field test.	0> 0	
5.	Field test with sample Agency population.	0> 0	
6.	Study results of field test.	0> 0	
7.	Field test the Exito program with regularly enrolled LTD students.	0	
8.	Analyze second field test results.	0	
9.	Adjust program according to analysis.	0	
10.	Implement project into the Spanish curriculum.	0	i

STAT

OFF	ICE: LTD/OTE		cheduled Completion ctual Completion
OBJE	ECTIVE: Develop an instrument that can support instructors on the effectiveness of		
RESI	PONSIBLE OFFICER:		
ACT			TER 3 QUARTER 4 Y JUN JUL AUG SEP
1.	Develop a student evaluation form. X		
2.	Get input from language section chiefs, coordinators, linguists on the project.		
3.	Have psychological services division assess evaluation form.	0	
4.	Get additional input from representative sample of LTD instructors.	0	
5.	Develop necessary Computer Programing.		0
6.	Implement evaluation form.		0

STAT

0

Next FY

O - Scheduled Completion X - Actual Completion OFFICE: LTD/OTE OBJECTIVE: Develop Survival Level Course in Turkish RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP 1. Meet with department chiefs and language coordinators to discuss the "Survival" concept and develop a working plan. X Brief instructors on "Survival" rationale and developmental procedures. Х 3. Determine course content write objectives. X 4. Develop course. X 5. Type course material. Х 6. Have illustrations made to accompany lessons. 0

UNCLASSIFIED

7. Run pilot survival

pilot course.

8. Evaluate and calibrate

course.

O - Scheduled CompletionX - Actual Completion

STAT

OFFICE: LTD/OTE

OBJECTIVE: Develop a Proficiency or Skill Oriented Language

Teaching Curriculum

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4
OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

DELETE OBJECTIVE UNTIL STAFF AVAILABLE

 Brief pertinent LS instructors about what this type of curriculum means.

0

Develop a proficiency or skill oriented curriculum in one language.

0

3. Experiment with and refine pilot project in the classroom.

0

4. Study the results of the experiment.

0

 If results are positive, develop a proficiency or skill oriented curriculum in five major languages.

Next FY

OFF	ICE: LTD/OTE			X - Actual C	ompletion
OBJ	ECTIVE: Develop a Spanish pilot program.	videodisc to	complete the	ORD	
RES	PONSIBLE OFFICER				
ACT	IVITIES PLANNED		QUARTER 2 JAN FEB MAR		
1.	Design the lessons to complete project.			0	
2.	Develop exercises.				0
3.	Write scripts.				0
4.	Tape scripts.				Next FY
5.	Develop the software.				Next FY

STAT

STAT

OFFICE: LTD/OTE		O - Schedule X - Actual C	-
OBJECTIVE: Develop videodisc	program in French Su	rvival Course.	
RESPONSIBLE OFFICER:			
ACTIVITIES PLANNED	QUARTER 1 QUARTER OCT NOV DEC JAN FEB	•	QUARTER 4 JUL AUG SEP
<ol> <li>Design instructional materials for the French videodisc.</li> </ol>			0
2. Develop exercises.			0

STAT

				0 - Schedule X - Actual	ed Completion
OFF	ICE: LTD/OTE				•
OBJ:		nt of Danish Reading -Choice Format)	Proficiency	test	
RES	PONSIBLE OFFICER:				
ACT	IVITIES PLANNED			QUARTER 3 APR MAY JUN	
1.	Complete drafting sufficient test				
2.	Review test items	5.	X		
3.	Print field test	version.	X		
4.	Select field test	t candidates.	0		
5.	Administer field and standard test			0	
6.	Analyze results of and report result			0	
7.	Eliminate or repa	air faulty items.			0
8.	Design conversion	n scale.			0

9. Print and implement new test.

STAT

0

0 - Scheduled Completion
X - Actual Completion

STAT

FY-87

OFFICE: LTD/OTE

OBJECTIVE: Development of Dutch Reading Proficiency test (Multiple-

Choice Format)

9. Print and implement new test.

	onoice formac)				
RES	PONSIBLE OFFICER				
ACT	IVITIES PLANNED			QUARTER 3 APR MAY JUN	
1.	Complete drafting of sufficient test items				0
2.	Review test items.	0			
3.	. Print field test version.				FY-87
4.	. Select field test candidates.				FY-87
5.	. Administer field test version and standard test.				FY-87
6.	. Analyze results of field test and report results to candidates.			FY-87	
7.	. Eliminate or repair faulty items.			FY-87	
8.	Design conversion scale.				FY-87

0 - Scheduled Completion X - Actual Completion OFFICE: LTD/OTE OBJECTIVE: Development of German Recorded Listening proficiency Test (Multiple-Choice Format) RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP DELETE OBJECTIVE 1. Write all test items. 0 2. Review and select test items for inclusion in field test version. 0 Field test. 0 Analyze results. 0 5. Eliminate or repair faulty items. 0

Implement new test.

STAT

0

0 - Scheduled Completion X - Actual Completion OFFICE: LTD/OTE OBJECTIVE: Development of Norwegian Reading Proficiency test (Multiple-Choice Format) RESPONSIBLE OFFICER: QUARTER 4 ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP Complete drafting of sufficient test items. X X 2. Review test items. X 3. Print field test version. 0 4. Select field test candidates. 5. Administer field test version and standard test. 0 6. Analyze results of field test 0 and report results to candidates.

Eliminate or repair faulty items.

Design conversion scale.

9. Print and implement new test.

STAT

0

FY-87

FY-87

0 - Scheduled Completion X - Actual Completion OFFICE: LTD/OTE OBJECTIVE: Development of Swedish Reading Proficiency test (Multiple-Choice Format) RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP Complete drafting of sufficient test items. 2. Review test items. Х 3. Print field test version. X 4. Select field test candidates. 0 Administer field test version and standard test. 0 Analyze results of field test and report results to candidates. 0 7. Eliminate or repair faulty items. 0 8. Design conversion scale. 0

9. Print and implement new test.

STAT

0

OFF	ICE: LTD/OTE			V - Schedule X - Actual (	od Completion Completion
OBJ	ECTIVE: Development of (Multiple-Choi		Listening P	roficiency Tes	st
RES	PONSIBLE OFFICER:				
ACT	IVITIES PLANNED	QUARTER 1 OCT NOV DEC	QUARTER 2 JAN FEB MAR	QUARTER 3 APR MAY JUN	QUARTER 4 JUL AUG SEP
			DELETE OBJECT	rive	
1.	Write all test items.	0			
2.	Review and select tes for inclusion in fiel version.		0		
3.	Field test.			0	
4.	Analyze results.			0	
5.	Eliminate or repair fitems.	aulty			0
6.	Implement new test.				0

STAT

O - Scheduled Completion X - Actual Completion OFFICE: LTD/OTE OBJECTIVE: Development of Spanish Recorded Listening Proficiency Test (Multiple-Choice Format) RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP DELETE OBJECTIVE 1. Write all test items. 2. Review and select test items for inclusion in field test version. 0 Field test. 0 4. Analyze results. 0 Eliminate or repair faulty items. 0

0

6. Implement new test.

STAT

OFFICE: LTD/OTE			O - Schedule X - Actual C	d Completion Completion
OBJECTIVE: Restructuring	of Test Related	Workshops		
RESPONSIBLE OFFICER:				
ACTIVITIES PLANNED		QUARTER 2 JAN FEB MAR		
		DELETE OBJE	CTIVE	
A. Plan and organize Ach Test Workshop:  1. Review literature 2. Produce prototype of achievement to English. 3. Schedule Workshop	e. e versions ests in	0	0	0
B. Plan and organize Item Writing Workshop:  1. Review literature 2. Produce prototy of items in Eng 3. Schedule Workshop	e. pe versions lish.		0	0

STAT

O - Scheduled Completion

STAT

X - Actual Completion

OFFICE: LTD/OTE

OBJECTIVE: Write and implement sets of operational role-playing scenarios

to be used in Oral Proficiency Tests

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4
OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

-----

1. Complete writing of 70-100 operational scenarios and submit to DO Language Committee for revision.

X

- 2. Train specific testers in each language on administration and scoring.
- X
- 3. Implement in all languages.

0---> 0

OFF	CICE: LTD/OTE			O - Schedule X - Actual C	d Completion Completion
OBJ	ECTIVE: Establish the co and individual f		een global pr	oficiency sco	res
RES	PONSIBLE OFFICER:				
ACT	IVITIES PLANNED		QUARTER 2 JAN FEB MAR		
1.	Obtain a data base.		0	>0	
2.	Compute the correlation coefficient between glo proficiency scores and of the individual facto scores.	bal each	0		> O
3.	Interpret the results obtained from the data.			0	>0

STAT

0 - Scheduled Completion
X - Actual Completion

FY 87

STAT

OFFICE: LTD/OTE

9. Print and implement new test.

OBJECTIVE: Development of Indonesian Reading Proficiency test

	(Multiple - Choic	e Format)			
RES	PONSIBLE OFFICER:				
ACT:	IVITIES PLANNED		QUARTER 2 JAN FEB MAR		
1.	Complete drafting of sufficient test items.	0	> 0		
2.	Review test items.		0	> 0	
3.	Print field test version	•	0		<b>-</b> >0
4.	Select field test candid	ates.		0	>0
5.	Administer field test ve and standard test.	rsion			0>0
6.	Analyze results of field and report results to ca				FY 87
7.	Eliminate or repair faul	ty items.			FY 87
8.	Design conversion scale.				FY 87

STAT

0

orr	IOE. ITD/OTE	<ul><li>V - Scheduled Completion</li><li>X - Actual Completion</li></ul>
110	ICE: LTD/OTE	
OBJ	ECTIVE: Redesign Language Use Questionnaire and	Analyze
RES	PONSIBLE OFFICER:	
ACT	· · · · · · · · · · · · · · · · · · ·	2 QUARTER 3 QUARTER 4 AR APR MAY JUN JUL AUG SEP
1.	Based on Analysis of FY 82 84 questionnaires,	YED UNTIL 4TH QTR and FY 87
	redesign same. 0	
2.	Study feasibility of computerizing for analysis. 0	
3.	Ensure adequate distribution of questionnaire in HQS area and overseas.	
4.	Analyze results.	0
5.	Put mechanism in place to ensure annual distribution	

and analysis.

0 - Scheduled Completion X - Actual Completion OFFICE: LTD/OTE OBJECTIVE: Develop computer mediated Reading Proficiency Tests RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP DELETE OBJECTIVE -- LACK OF FEASIBLE TECHNOLOGY 1. Consult with other government agencies and academia on best software available. Х 2. Determine need to contract out for development of software. 0 0 3. Decide on a suitable hardware. 4. Develop software or implement existing one. 0 5. Field test software. FY 87

6. Purchase hardware.

STAT

FY 87

O - Scheduled Completion

STAT

OFF	ICE: LTD/OTE			X - Actual C	ompletion
	ECTIVE: Correlation Study	Between MLAT	scores and E	nd of Trainin	g Scores
	IVITIES PLANNED	<del>-</del>	=	QUARTER 3 APR MAY JUN	
1.	Compile data for FY79-FY	85. X			
2.	Input data in VM.		X		
3.	Analyze using SAS.		0-	> 0	
4.	Report on results.			0	->0
5.	Determine MLAT's predictabased on language difficulevel.	-			0>0

STAT

O - Scheduled Completion X - Actual Completion OFFICE: LTD/OTE OBJECTIVE: Development of Greek Reading Proficiency test (Multiple-Choice Format) RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP Complete drafting of sufficient test items. 0 2. Review test items. 0 Print field test version. 0 Select field test candidates. 4. 0 Administer field test version and standard test. FY 87 Analyze results of field test and report results to candidates. FY 87 7. Eliminate or repair faulty items. FY 87 8. Design conversion scale. FY 87 9. Print and implement new test. FY 87

STAT

OFF	CICE: LTD/OTE			al Compl	
OBJ	ECTIVE: Development of Turkish Reading Pro Choice Format)	oficiency	test (M	ultiple-	
RES	PONSIBLE OFFICER:				
ACT	'IVITIES PLANNED QUARTER 1 QUAR OCT NOV DEC JAN F	RTER 2 FEB MAR	QUARTER APR MAY	3 QU. JUN JUL	ARTER 4 AUG SEP
1.	ENTIRE OBJECTIVE Complete drafting of sufficient test items.	DELAYED '	TWO QTRS		
2.	Review test items. 0				
3.	Print field test version. 0				
4.	Select field test candidates.	0			
5.	Administer field test version and standard test.		0		
6.	Analyze results of field test and report results to candidates.			0	
7.	Eliminate or repair faulty items.			0	
8.	Design conversion scale.				0
9.	Print and implement new test.				0

O - Scheduled Completion X - Actual Completion OFFICE: LTD/OTE OBJECTIVE: Development of Chinese Reading Proficiency test (Multiple-Choice Format) RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP Complete drafting of sufficient test items. Review test items. Х Print field test version. X 4. Select field test candidates. 0 ---->0 5. Administer field test version and standard test. 0 ---->0 6. Analyze results of field test and report results to candidates. 0---->0 7. Elminate or repair faulty items. 0----> 0

8. Design conversion scale.

9. Print and implement new test.

STAT

0---->0

0 ---->0

0 - Scheduled Completion X - Actual Completion OFFICE: LTD/OTE OBJECTIVE: Development of Korean Reading Proficiency test (Multiple-Choice Format) RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP 1. Analyze results of field test and report results to candidates. 0 ----> 0 2. Eliminate or repair 0 ----> 0 faulty items. 3. Design conversion scale. 0 ----->0

0 ----> 0

4. Print and implement new

test.

STAT

0 - Scheduled Completion X - Actual Completion

FY 87

STAT

OFFICE: LTD/OTE

test.

OBJECTIVE	: Development of Pe Choice Format)	rsian Reading	Proficiency	test (Multipl	.e-
RESPONSIB	LE OFFICER:				
ACTIVITIE	S PLANNED			QUARTER 3 APR MAY JUN	
_	ete drafting of cient test items.		0	>0	
2. Revie	w test items.		0		->0
3. Print	field test version	•		0	> (
	t field test dates.			0	> C
	ister field test on and standard test	t.			FY 87
test	ze results of field and report results ndidates.				FY 87
7. Elimin items	nate or repair fault	ty			FY 87
8. Design	n conversion scale.				FY 87
9. Print	and implement new				

STAT

0 - Scheduled Completion X - Actual Completion OFFICE: LTD/OTE OBJECTIVE: Development of Vietnamese Reading Proficiency test (Multiple-Choice Format) RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP DELAY ENTIRE OBJECTIVE UNTIL 4TH QTR & FY 87 Complete drafting of sufficient test items. 0 Review test items. 0 3. Print field test version. 0 4. Select field test candidates. 0 5. Administer field test version and standard test. 0 6. Analyze results of field test and report results to candidates. 0 7. Eliminate or repair faulty items. 0 8. Design conversion scale. 0 9. Print and implement new test. 0

STAT

FY 87

0 - Scheduled Completion X - Actual Completion OFFICE: LTD/OTE OBJECTIVE: Development of Portuguese Reading Proficiency test (Multiple-Choice Format) RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP DELAY ENTIRE OBJECTIVE UNTIL 4TH QTR & FY 87 Complete drafting of sufficient test items. 0 2. Review test items. 0 3. Print field test version. 0 4. Select field test candidates. 0 5. Administer field test version and standard test. 0 6. Analyze results of field test and report results to candidates. 0 7. Eliminate or repair faulty items. FY 87 8. Design conversion scale. FY 87 9. Print and implement new

#### UNCLASSIFIED

test.

0 - Scheduled CompletionX - Actual Completion

FY-87

STAT

OFFICE: LTD/OTE

OBJECTIVE: Development of Finnish Reading Proficiency test (Multiple-

Choice Format)

9. Print and implement new test.

RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP Complete drafting of sufficient test items. 0 2. Review test items. 0 3. Print field test version. 0 4. Select field test candidates. FY-87 5. Administer field test version and standard test. FY-87 6. Analyze results of field test and report results to candidates. FY-87 7. Eliminate or repair faulty items. FY-87 8. Design conversion scale. FY-87

0 - Scheduled Completion X - Actual Completion OFFICE: OTE/ADC OBJECTIVE: Review entire OTE curriculum and select 10 to 20 percent for evaluation RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP 1. Review curriculum 0 2. Identify courses for evaluation 0 3. Conduct evaluations 0

4. Recommendations for change or deletion from curriculum

STAT

0

O - Scheduled Completion X - Actual Completion

OFFICE: OTE/ADC

RESPONSIBLE OFFICER:

OBJECTIVE: Establish training trainers program for OTE instructors to

implement OTE competency-based program

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4

OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

X

Develop courses (basic)

2. Pilot runnings:

-supervisors workshop

-survival course

-presentational skills (with certification)

-design workshop

3. Develop intermediate courses

X

0----> 0

0

0 ---->0

0

STAT

			O - Schedule X - Actual C	d Completion ompletion
OFFICE: OTE/ADC				
OBJECTIVE: Establish a pl RESPONSIBLE OFFICER:	anning, evaluat	ion and curri	culum develop	ment staff
ACTIVITIES PLANNED		QUARTER 2 JAN FEB MAR		
1. D/OTE approval	X			
2. Request positions from DDA (3)	X			
3. Recruit/Hire			0	
4. Position descriptions			0	
5. Assign duties				0

STAT

0 - Scheduled Completion
X - Actual Completion

0

OFFICE: OTE/ADC

OBJECTIVE: Conduct training need surveys and reports to OTE, related offices

on ADD steering committee

RESPONSIBLE OFFICER: ADC

10. S&T needs assessment on multi-cultural training

ACTIVITIES PLANNED		QUARTER 2 JAN FEB MAR		
1. DO survey complete		0		
2. DA survey			0	
3. OP recruiters	X			
4. OF complete		X		
5. OL complete			0	
6. EEO training comple	ete		0	
7. Mgt. training			0	
8. Off Campus Program recommendation to ADD's	5	X	0	
9. Regional studies pr	rogram		0	

O - Scheduled Completion
X - Actual Completion

STAT

OFFICE: OTE/ADC				
OBJECTIVE: Determine quant: Agency component				
RESPONSIBLE OFFICER:				
ACTIVITIES PLANNED		QUARTER 2 JAN FEB MAR		
1. Obtain DTE approval	0 -		> 0	
2. Conduct program call for component data		0 -		> 0
3. Analyze results			0 -	>
4. Publish paper for ADD steering committee review				0>

0 - Scheduled Completion X - Actual Completion OFFICE: OTE/CBTG OBJECTIVE: Develop courseware delivery procedure for VM3 RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP Initiate procurement of Phoenix for VM3 X Draft delivery procedure for discussion X Install Phoenix on VM3 X

STAT

Test procedures for courseware delivery

ware delivery 0--->0
Announce CBT capability 0----> 0

Implement courseware delivery 0-----> 0

O - Scheduled Completion
X - Actual Completion

OFFICE: OTE/CBTG

OBJECTIVE: Deliver AIM course on VM3

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED

QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4

OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

Complete coding of all units

O -----> O

Test-run units for de-bugging

O -----> O

0 ---->0

Announce AIM course to consumers

Implement course in delivery mode 0 ----->0

STAT



O - Scheduled CompletionX - Actual Completion

STAT

OFFICE: MPB/ADC/OTE Audiovisual Section

OBJECTIVE: Upgrade audiovisual equipment used in classrooms

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4
OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

Survey areas of need X

2. Itemize equipment needs and cost factors involved

X

3. Purchase needed equipment 0

O - Scheduled CompletionX - Actual Completion

STAT

OFFICE: MPB/ADC/OTE Television Section

OBJECTIVE: Complete outside video requirements

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4
OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

1. Complete outside video requirements

X

(MPB memo dated 26 September 1985)

O - Scheduled CompletionX - Actual Completion

OFFICE: MPB/ADC/OTE Television Section

OBJECTIVE: Prepare TB Section to provide increased support to OTE efforts

in interactive video and CBT

RESPONSIBLE OFFICER:

OUADED /

STAT

ACTIVITIES PLANNED

QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEI

1. Work along with commercial company involved with "Surveilance" project in an effort to upgrade skills for assumption of similar support tasks in the future

0

2. Identify both training and individuals for CBT productions of the future

0

3. Identify both equipment and costs for in-house assumption of CBT video support tasks

0

0 - Scheduled Completion
X - Actual Completion

STAT

OFFICE: MPB/ADC/OTE Television Section

OBJECTIVE: Improve quality of delivery of TV products

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4
OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

OI NOV DEE VIII MIN MIN MIN TON TOE DEE

COMPLETE

1. Develop contracts with clients during concept development stage

X

2. Develop in-office script review process which will involved ADC.

Х

3. Consider hiring external consultants for those productions which will be disseminated beyond OTE classrooms. Develop a pool of union rated professional actors for these productions.

X

4. Develop a panel review of finished TB products. Approval by the Curriculum Committee is essential prior to submission to both D/OTE and client.

X

0 - Scheduled Completion
X - Actual Completion

STAT

OFFICE: MPB/ADC/OTE Language Lab

OBJECTIVE: Improve Language Lab

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4
OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

\_\_\_\_\_\_

1. Hire an additional part-time employee

X O

2. Replace worn out equipment

X

0 - Scheduled Completion X - Actual Completion

STAT

OFFICE: MPB/ADC/OTE OBJECTIVE: Enhance capability to support curriculum RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 4 QUARTER 3 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

COMPLETE

1. Consult with OTE Curriculum Committee

X

2. Examine staffing and resources

Х

O - Scheduled Completion

STAT

X - Actual Completion

OFFICE: MPB/ADC/OTE Learning Center

OBJECTIVE: Increase scope of services offered at Learning Center

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4
OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

COMPLETE

1. Investigate the use of multi-purpose furniture, and submit findings on amount needed and related cost

Х

2. See to the installation

X

3. Make both commercial and Agency developed software/ courseware available to Learning Center Users

X

O - Scheduled CompletionX - Actual Completion

STAT

OFFICE: MPB/ADC/OTE

OBJECTIVE: Improve service and product quality of Graphics Section

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4
OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

1. Investigate computer graphic equipment uses, and submit purchase recommendations

0 ---->0

2. Investigate color reproduction equipment uses, and submit purchase recommendations

0-->0

O - Scheduled CompletionX - Actual Completion

STAT

OFFICE: OTE/MATD/MTB OBJECTIVE: Perform a management training curriculum review RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 4 QUARTER 3 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP 1. First draft question-X naire 2. Final draft to ADC X 3. Mail questionnaires 4. Questionnaires returned X REAMINING ACTIVITIES SLIP AT LEAST ONE QUARTER 5. Data analysis 0 Report results to ADC 0 7. DTE decision on panel-to consult with advisory committee 0 8. Select panel & outside representative 9. Program & course descriptions & questionnaire results to panel 0 10. Panel evaluation 0 11. Presentation to curriculum committee 0

0 - Scheduled Completion
X - Actual Completion

STAT

OFFICE: OTE/MATD/MTB	
OBJECTIVE: Conduct E	EO curriculum review. Include EEO content in OTE courses
RESPONSIBLE OFFICER:	
ACTIVITIES PLANNED	QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEF
<ol> <li>Panel review (include NSA rep)</li> </ol>	0
2. Presentation to Curriculum Committee	0

0 - Scheduled Completion
X - Actual Completion

STAT

OFFICE: OTE/MATD/MTB OBJECTIVE: Develop overseas management training course. RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP 1. Determine need for O/S management course X 2. Present draft outline of O/S course 0 X to ADC 3. Present proposal to Curriculum Committee 0 ----> 0 4. Deliver course 3 overseas -- 9 runnings 3 3 5. Report to Curriculum 0<---- 0 Committee

STAT

0

O - Scheduled Completion X - Actual Completion OFFICE: OTE/SACTD/STB OBJECTIVE: Implement recommendations on secretarial training program RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP 1. Conduct "Professional Office Protocol Course a. Evaluate & select Х contractors & sites b. Conduct 2 pilot 0 - - > 0runnings c. Assess, make 0--->0 recommendations 2. Conduct Intelligence Issues Course a. Design course in 0----> 0 cooperation with IT b. Obtain approval from 0----> 0 Curriculum Committee 0 ----> 0 c. Develop course 0 0---->0 d. Conduct 2 pilots

UNCLASSIFIED

e. Assess, make

recommendations

0 - Scheduled Completion X - Actual Completion OFFICE: OTE/SACTD/ASB **OBJECTIVE:** conduct two pilot runnings of the training program for secretaries and administrative support personnel. RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP Conduct first pilot X Conduct second pilot 0 2. Assess, make recommendations 0 ---->0

3. Conduct additional runnings

STAT

STAT

0

OFFICE: OTE/SACTD/ASB

4. Assess pilots and report to

Curriculum COmmittee

# UNCLASSIFIED

0 - Scheduled Completion X - Actual Completion OBJECTIVE: Conduct a contract process course which responds to directorate QUARTER 3 QUARTER 4

0

0

STAT

RESPONSIBLE OFFICER: ACTIVITIES PLANNED QUARTER 1 QUARTER 2 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP 1. Design course in coordination with directorates 0 2. Make recommendations to Curriculum Committee and STOs X 0 3. Conduct pilot runnings X

X

X

0

O - Scheduled CompletionX - Actual Completion

OFFICE: OTE/CTB/SACTD

OBJECTIVE: With ITD, review OTE's oral and written communication training with respect to developing a strategic plan for OTE response to future generic and component-specific training requests. A plan will include setting responsibility for designing, presenting, managing, and funding instruction.

RESPONSIBLE OFFICER:

0

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4
OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

# ALL ACTIVITIES SLIP ONE QUARTER

- 1. Meet with IT representatives to develop a plan for accomplishing objective
- 2. Gather data for future requirements to include: 0
  - a. Numbers of students
  - b. Pros & cons of generic vs component-specific training
- 3. Meet with IT to review progress, discuss data and future action
- 4. Assess and evaluate data 0
- 5. Write report w/action plan 0
- 6. Submit report to Division
  Chiefs for review 0
- 7. Submit report to Curriculum
  Committee 0

STAT

O - Scheduled CompletionX - Actual Completion

STAT

OFFICE: OTE/CTB/SACTD

OBJECTIVE: Continue the evaluation of computer-based writing materials,

e.g., Sharpening Your Executive Writing Skills, Writing is

Thinking, The HBJ Writer. for use in current courses.

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4

OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

.....

ALL ACTIVITIES SLIP ONE QUARTER

1. Assess and evaluate purchased courseware

0

2. Review existing writing courses to determine feasibility and needed resources to integrate courseware

0

3. Submit recommendations to Curriculum Committee

0

4. If appropriate, integrate courseware into chosen writing courses

0

O - Scheduled CompletionX - Actual Completion

OFFICE: OTE/CTB/SACTD

OBJECTIVE: Continue to pursue the development of a remedial English program

using Computer Based Training (CBT) as the core methodology.

RESPONSIBLE OFFICER:

QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4

OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

1. Review CBTG study on authoring systems

ACTIVITIES PLANNED

Х

2. Identify external resources experienced with CBT based remedial English programs

0 -->0

3. If appropriate, contract with consultant to develop a program

0-->0

4. Design program and determine needed resources

0-->0

5. Submit recommendations to Curriculum Committee

0

6. If appropriate, implement program

0

STAT

O - Scheduled Completion X - Actual Completion

STAT

OFFICE: OTE/PG

Obtain word-processing support for everyone in OTE who needs it,

subject to space and funding constraints

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

DELETE OBJECTIVE DUE TO BUDGET CONSTRAINTS ALL NEW WANG EQUIPMENT GOING TO ARLINGTON HALL

Obtain justifications from divisions for additional WANG stations

X

- 2. Cost out various options
  - 0
- 3. Determine availability of space for cabling and for hardware

0

4. Make recommendations to Division Chiefs and DTD

0

5. Place order for equipment

0

6. Task ADP Control Officer and Logistics with final arrangements for furniture, power, cabling, installation, etc.

0

0 - Scheduled Completion X - Actual Completion

STAT

OFFICE: OTE/ADMIN

OBJECTIVE: Identify commercial and government facilities available which

would be suitable to meet Agency conferencing and OTE training

needs.

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

0

0

## OBJECTIVE DELAYED

- 1. Get complete listing from OPM of facilities already identified as being available for government use
- 2. Task Divisions with identifying which courses could be conducted at external facilities
- without security risks
- 3. Coordinate with Office of Security to determine level of effort required to clear external facilities for classified use.

4. Make information available to admin offices in other components

as well as to OTE units

0

0

0 - Scheduled Completion
X - Actual Completion

OFFICE: OTE/EXO

OBJECTIVE: Triple OTE expenditures on external training for staff

X

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4
OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

Х

1. Identify OTE external training needs via

unit submissions

- 2. Cost out requests X
- 3. Identify funds to be reprogrammed into external training
- 4. Inform units of increased funding levels X
- 5. Evaluate impact of increased external training

0

STAT

0 - Scheduled Completion
X - Actual Completion

OFFICE: OTE/DTE

OBJECTIVE: Increase awards for the recognition of outstanding performance

to approximately 10 percent of OTE employees

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4

OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

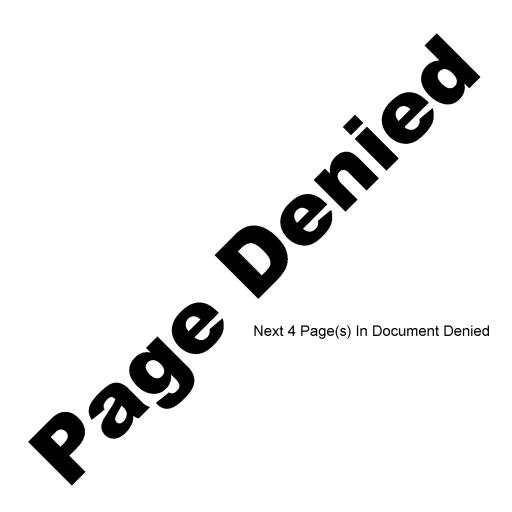
1. Establish criteria for selecting recipients of awards

0

- 2. Ask units for nominations
- 3. Evaluate impact of increased awards

0

STAT



			<pre>0 - Scheduled Completion X - Actual Completion</pre>	
OFFICE: OTE/WOTS				
OBJECTIVE: Refine and stand	ardize the Pe	rsonal Securi	ty Course	
RESPONSIBLE OFFICER:				STAT
ACTIVITIES PLANNED	QUARTER 1 OCT NOV DEC	QUARTER 2 JAN FEB MAR	QUARTER 3 QUAPR MAY JUN JUL	ARTER 4 AUG SEP
<ol> <li>Develop OTE staff (in-house) capability to conduct all modules of instruction</li> </ol>		0		
2. Prepare lesson plans and lecture outlines for all scheduled instructional classroom sessions and practical exercises			0	
	n	0		STAT

0

0 - Scheduled Completion
X - Actual Completion

STAT

OFFICE: OTE/WOTS

OBJECTIVE: Develop the Personal Security Course to reach all Agency

traveling employees.

RESPONSIBLE OFFICER:

ACTIVITIES PLANNED QUARTER 1 QUARTER 2 QUARTER 3 QUARTER 4 OCT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

OUT NOV DEC JAN FEB MAR APR MAY JUN JUL AUG SEP

1. Obtain Ex Com approval of mandatory attendance by all travelling employees

0

2. Employ three additional instructors to form two independent teams of four instructors each

0

3. Design/Conduct the mobile version of the Personal Security Course

0

